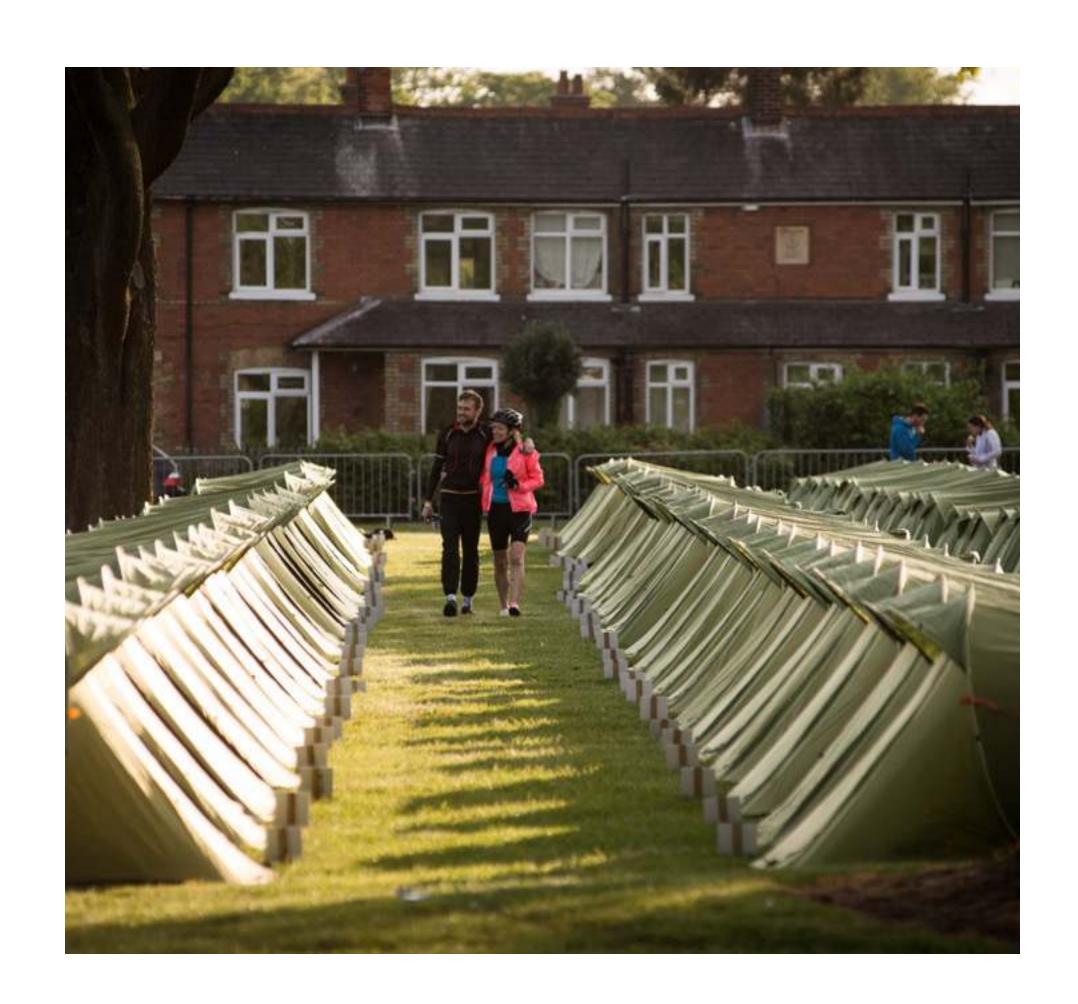


## Why have an Operating Standard?

- As we grow so too does our supplier, freelancer and crew roster
- You are an integral and equal member of the Threshold family to us, our clients and our participants
- We want to be the slickest Ops team out there - not 'good' or 'up there'.
  THE best
- Consistency across our events is critical to success and repeat business





### Our events belong to our clients

- Our events would not happen without them
- Our jobs exist because of their investment
- Participants are often our future sponsors
- Our clients think we can still improve so we must



Don'ts DO'S VEENENT DO'S

### Be a team player

- Maintain a positive attitude and be:
  - On time (if not a little early)
  - Flexible
  - Willing
  - Robust
  - Happy to be there



## Muck in regardless of specified role

- It's everyones's responsibility to
  - Empty bins
  - Clear tables
  - Keep desks neat, tidy (front and behind)
  - Replace loo roles if empty
  - Pick up litter around site
  - Clear our vans and cars (and wash if really filthy)



### Welcome and talk to our guests

- Stand tall
- Look up
- Make eye contact
- Say hi as you walk around site



#### Go the extra mile

- Think 5 star service \*\*\*\*\*
  - Help with timings of the day
  - Carry bags
- Fill water bottles
- Rack a bike
- Walk them towards amenities



### Stand up to deal with people

- Get up and look ready to help
- Come off your radio (say you are off comms first)
- Use people's names where possible
- Stay off your phone or excuse yourself from customer facing position if a call comes in



## Keep people informed

- In times of uncertainty (route changes, weather, accidents) don't shy away from questions
- Saying there are no further updates is better than no information at all



#### Look out for those in need (inc. crew mates)

- Emotions run high people will be:
  - Nervous, overwhelmed, frustrated, sore, tired, tearful, defeated, relieved, jubilant, on cloud nine - you name it!
- Put yourself in their shoes and try to support them
- A hug / a brew can work wonders!



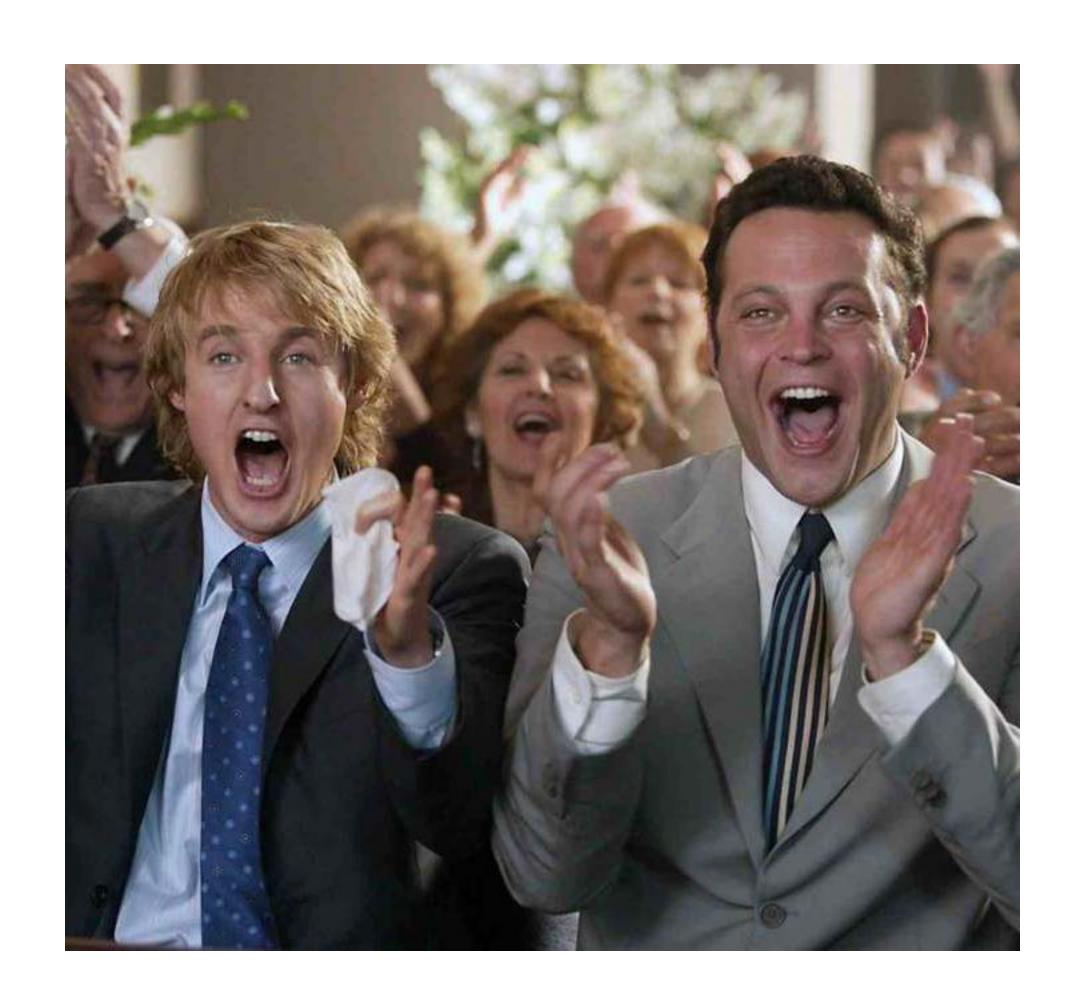
## Relieve a queue with some friendly banter

- Take their mind off the queue
- Ask them how their day was
- Help co-ordinate the queues more efficiently



#### Respect the experience of every participant

- MORE IS IN YOU welcomes everybody - the last participant in is as important as the first
- Give everyone a champions welcome at every stage
- Present everyone with a medal at the finish
- Pack down must wait until the final person is clearly out of sight
- If less busy ALWAYS default to the finish line to clap and cheer



## Branding and Activation set up / breakdown

- Prioritise sponsor kit to be ready on time
- Ensure symmetry
- Cut tails off cable ties
- Prep outstanding kit out of sight
- Keep packaging, bags, spare/broken parts together and clearly label



Don'ts DO'S WE ENERT JONI'S

#### Never throw your colleagues under the bus

- We are one team
- If someone drops a ball we share the blame
- Take responsibility and fix it
- Do not share colleagues or supplier details without express permission

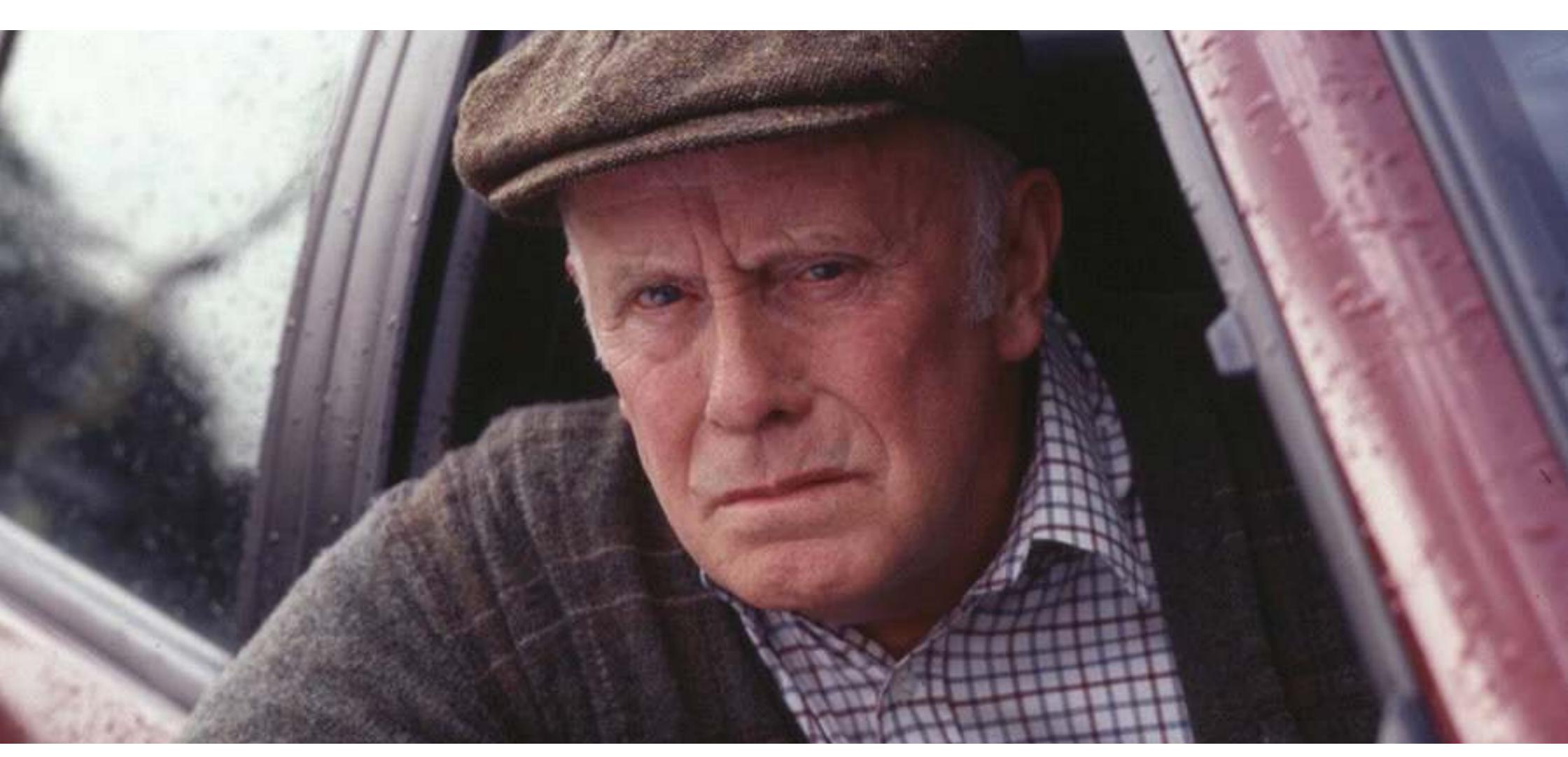


### Don't say 'no' as your first answer

- Check what flex we have if unsure
- VIPs may be accommodated differently to general participants



# No grumpiness



# No swearing!



MORE IS IN YOU"

#### No loud radios - be discrete



## No shouting across site - walk over or radio



### Don't run around site, it causes alarm



## Don't eat with your hi-viz on



## Don't leave kit bags in public facing areas



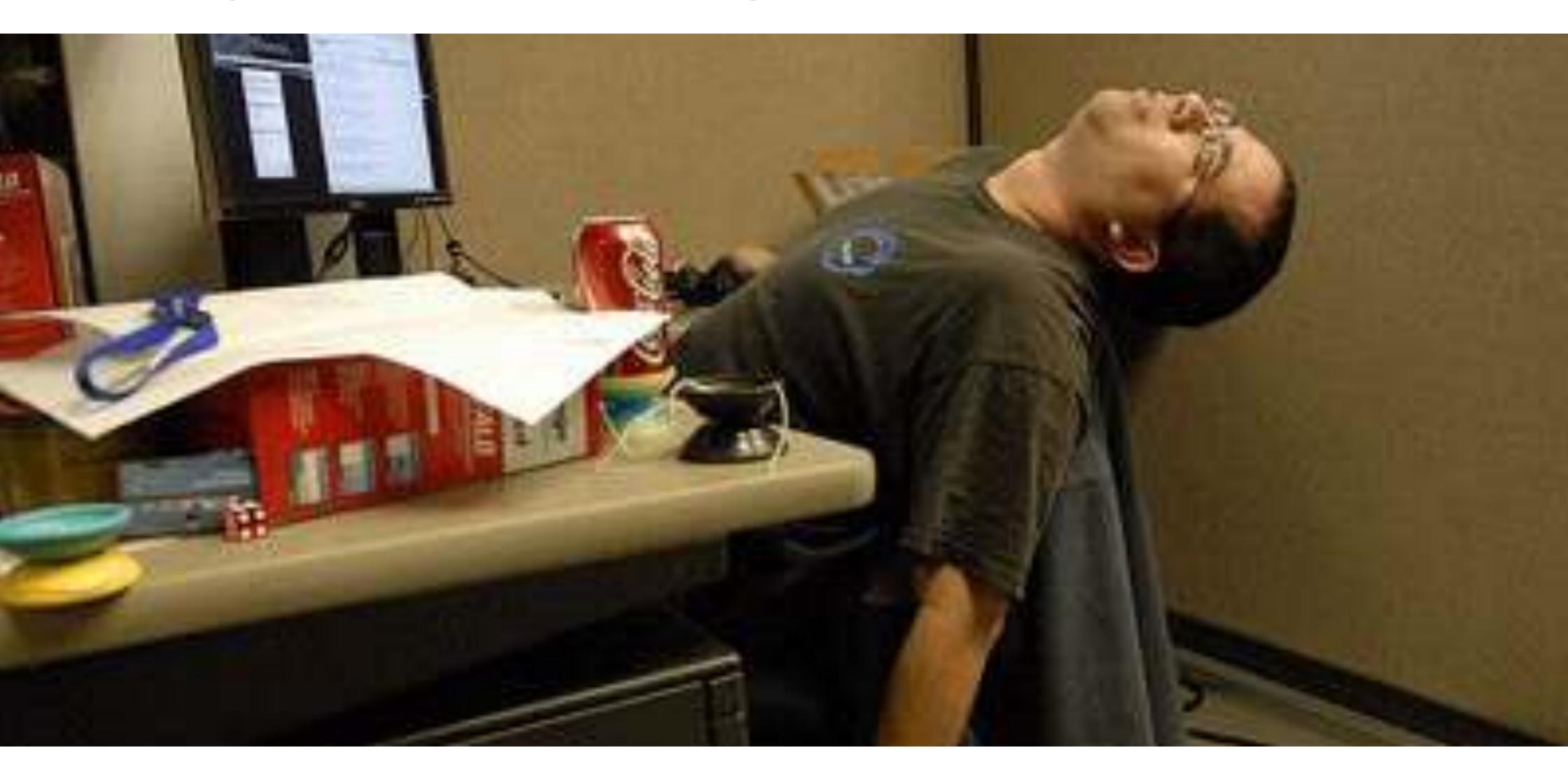
#### Don't come on shift looking haggard - you're still at work



#### Don't bitch or moan - save it for home



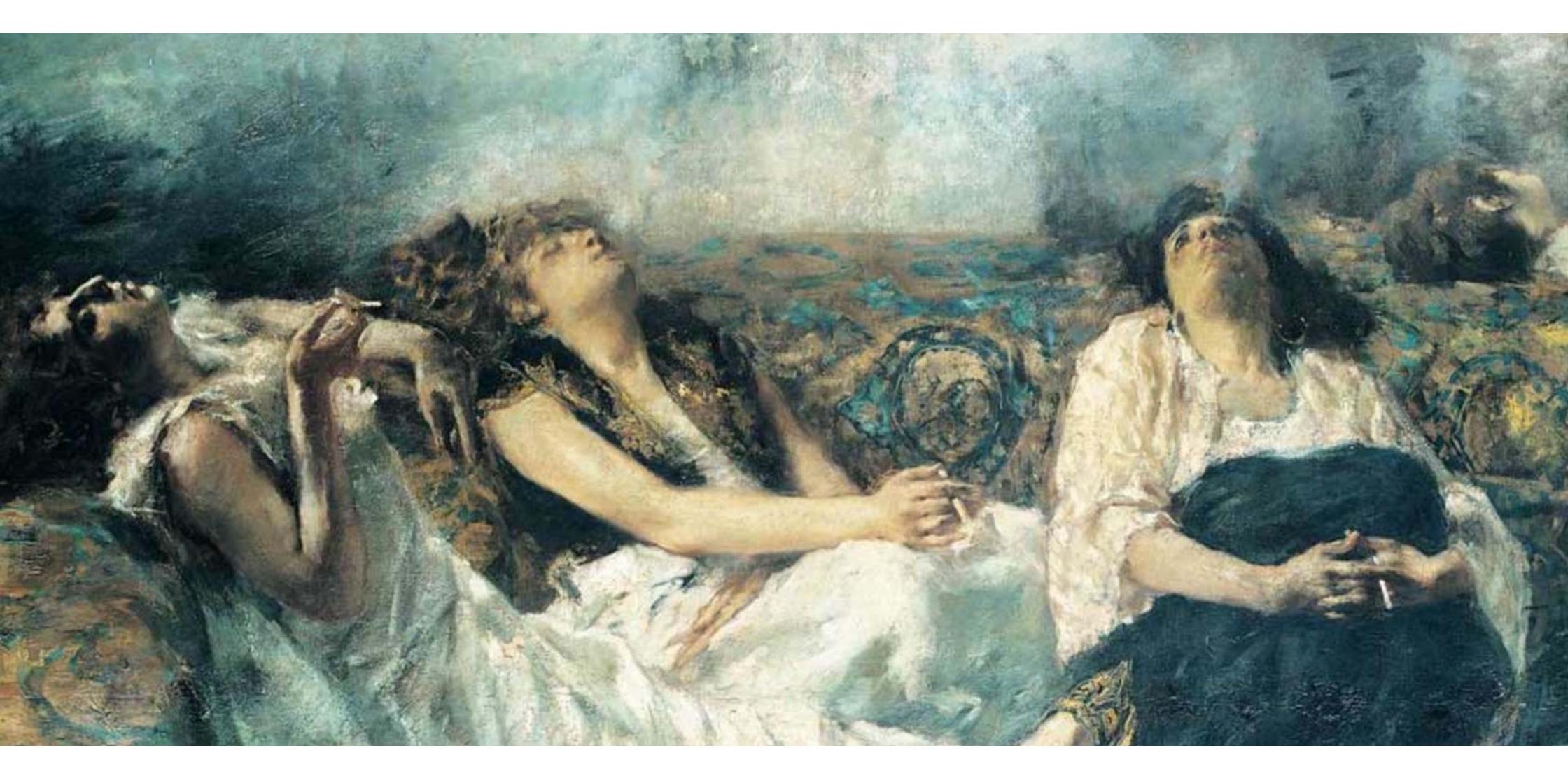
## Don't just walk off if you're bored



## No boozing on the job / in client sight



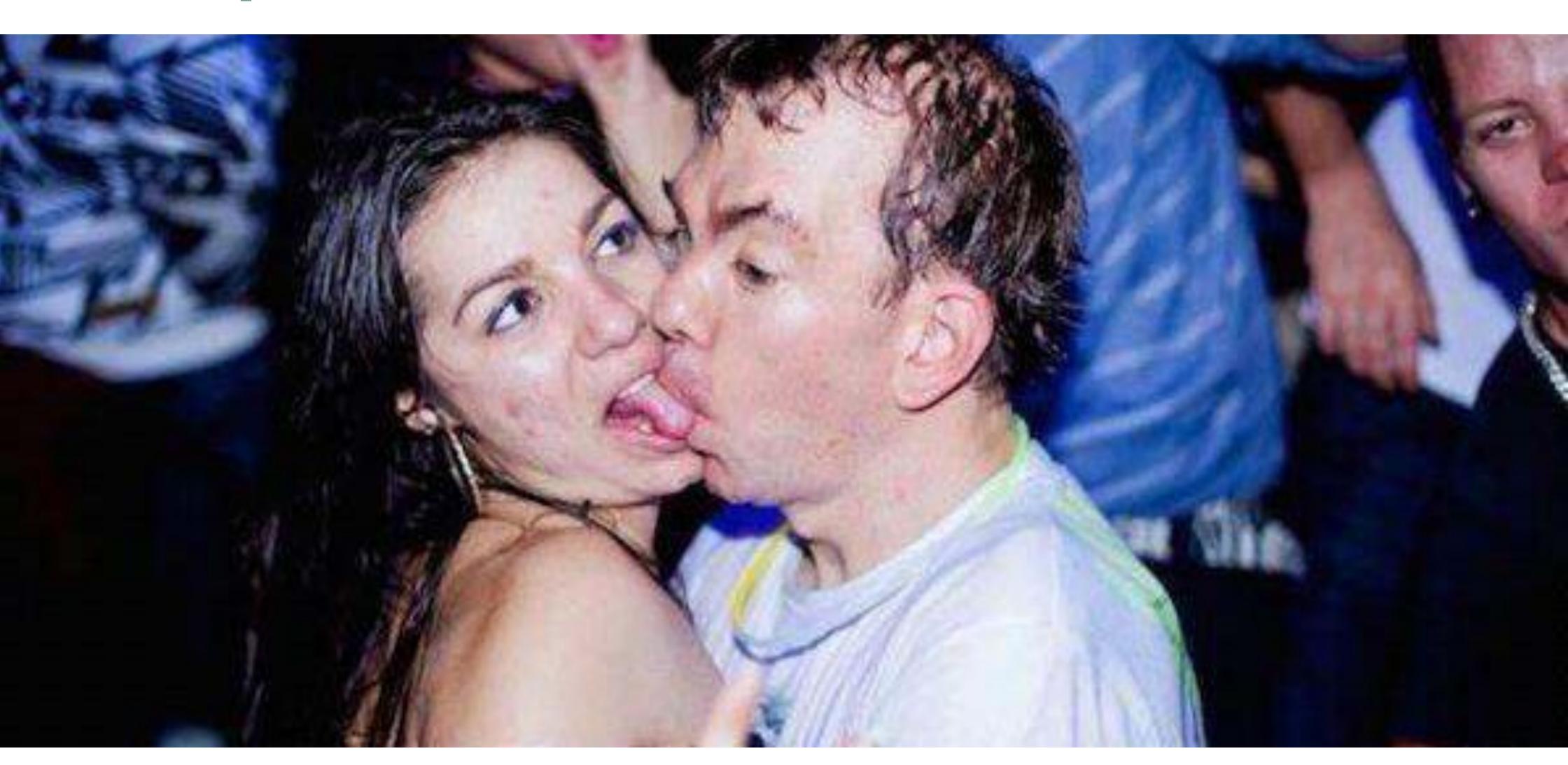
## No drugs, even if offered by client



## No visible smoking



## No unprofessional 'customer services'



## Don't ask to go home early



## Don't get too smashed at crew drinks

